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Approved For Release 2001/08/31 : CIA-RDP79R00961A000300050002-8



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON 25, D. C.

13 MAR 1958

MEMORANDUM FOR THE CHAIRMAN, GMIC

SUBJECT: Comprehensive Review of Guidance to Collectors

1. The Collection Guidance Subcommittee has conducted an over-all review of missile collection guidance and requirements in being or nearly complete in the IAC member agencies. The review is believed to have been sufficiently thorough that the major findings can be considered firm and that they form an adequate basis for the recommendations made herein. A list of the materials reviewed is inclosed.

2. The nature and scope of collection requirements and guidance issued by a given agency depend in large part on the philosophy under which it manages its collection facilities from the Departmental or Agency level. This can range from detailed day-by-day supervision of field activities to broad general direction issued to subordinate supervisory levels. The types of requirements and guidance statements employed include:

a. General comprehensive bodies of requirements covering the whole missile field, usually issued in the form of a single document. (NIRM-28, USAF BAIR, etc.).

b. Specific requests for information covering a given need regarding a particular facet of the missile problem of interest to an analyst or intelligence production activity. Normally includes a brief background statement [REDACTED] RDA's and Service S.R.I.'s).

c. Priority, specific requirements covering critical gaps in National Intelligence Estimates regarding a specific weapon system or missile-related activity such as research and development, production, etc. (USAF PRI's and selected [REDACTED] RDA's).

d. General and specific collection guidance manuals designed to assist the field collector in better [REDACTED] missile collection opportunities. (DA ICM 26-72-17, USAF 200-14 and ONI 29-2).

3. As each individual agency is responsible for identifying and generating requirements to meet its own particular needs, it is not

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considered appropriate for the SGC to attempt to assess the adequacy of these respective requirements programs as a whole. Similarly, the scope of the collection guidance material produced by a given agency is responsive to what it considers its needs; this varies according to specific interests and collection management techniques. Examination of the individual guidance and requirements documents now outstanding, however, has resulted in the following findings:

a. There is little or no coordination between agencies in the production of guidance materials.

b. In the following major guided missile categories guidance is either very meager or non-existent:

- (1) Short-range SSM launch, handling and transport equipment.
- (2) Short-range SSM operational deployment.
- (3) Training
- (4) Personalities (research and development, production, military).
- (5) Organizational structure for research and development and production.
- (6) USAF PRI Guide #5 covers production; however, only two copies exist. \*

4. As a result of this review the SGC makes the following recommendations:

a. Closer liaison between agencies producing guidance materials would be desirable in the interest of avoiding duplication and producing the best possible materials. Interchange of guidance material production plans periodically at the GMIC level is recommended.

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\* The USAF hopes to reproduce the PRI Guidance Manuals in quantities sufficient for broad distribution.

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b. That a priority effort be initiated in the intelligence community to produce collection guides covering the fields outlined in paragraph 3.b. above.

c. That individual member agencies of GMIC review the guidance which they have produced in other missile fields and consolidate and update this material as appropriate.

d. That GMIC coordinate the actions recommended in 4.b. and c. above thru its respective members.

e. That community guidance in the missile field be subjected to periodic review by the SGC or a similar group in order that GMIC may appraise the adequacy and timeliness of existing guidance.

1 Incl  
List of Materials  
Reviewed

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